# Appendices

(Hyunjin Kim, "The Value of Competitor Information: Evidence from a Field Experiment")

### A Experiment details

This appendix provides additional details on the experiment. Figure A.1 displays the standard marketing materials that all firms received, including those assigned to the control condition. Figure A.2 shows the distribution of messages shown on treatment postcards, as well as the distribution of control firms that would have been shown each message if they had been assigned to treatment. Figure A.3 shows the scripts used to train canvassers. Figure A.4 shows a map of all firms in the eligible set across each of the four cities, and Figure A.5 shows the subset of firms in the experimental sample. Figure A.6 shows the timeline of data collection and experimental interventions. Figure A.7 categorizes notes recorded by canvassers at the time of the treatment, which capture how firms responded to the informational intervention. These notes were categorized by two research assistants, and sent to a third research assistant in the case of conflicts.

Table A.1 shows compliance and attrition across experimental conditions.



#### Figure A.1: Brochure and postcard provided to all firms

Notes: The top figure shows the brochure that Yelp canvassers provided to all businesses, which includes information on how to edit business details, add photos, and respond to reviews on Yelp's business page. The bottom figure shows a standard marketing postcard that Yelp additionally provided on their visits, which offers free Yelp advertising credits. The back of this postcard was blank for control businesses, and showed the competitor information treatment for treatment businesses.



Figure A.2: Distribution of treatment messages

Notes: This figure shows the distribution of treatment messages shown, compared with the counterfactual messages that applied to control firms (which were not provided).

#### 1. Treatment Version: Price information canvassing

\*Walk up to the cashier with brochure and postcard for the business in hand\*

- 1. Hi, what's the price of your regular manicure? (Record price.)
- 2. Great! I'm from Yelp and I'm here to learn more about your salon and help you manage your free Yelp business page.
- 3. Are you the manager, or is there a manager I could chat with? (Record whether they are the manager, owner, or someone else)
- 4. If they ask "what's Yelp?" Explain that Yelp is the largest local search directory online platform where people go to find great local businesses. Basically the modern day Yellow pages (Do a live search for their category of business to show them).

#### If they say "OK!":

- 1. To get us started, can you tell me about what you think sets your salon apart from your competitors? (*Record answer*)
- 2. Who do you consider as your primary competitors? (Record all names mentioned)
- 3. And what do you think they are charging for a regular manicure? (Record manicure price)
- 4. Great. We've collected some information on the prices of nail salons that are located closest to you. (Show them the price figure on the postcard).
- 5. And we've found that [Give the one-line summary written on the postcard.]
- 6. Would you be interested in continuing to receive this information? (*Record answer*). Got it, thank you for your time!
- 7. If you have a few more minutes, we would love to help you make sure your free Yelp business page is up to date. Managing your page is free, and it is important to keep it up to date so your information is correct and potential customers can find you.
- 8. Depending on whether the page has been claimed:
  - A. [If page has not been claimed]: Great, is this the email you want to use to login? (show them the email you have if you have one). I'll make you a temporary password so you can log back in later and change it. (proceed to sign up)
  - B. [If page has been claimed]: Great, is this the email you have as your login? (show them the email you have if you have one). If you can log in, I can show you some of the new information options we have, and we can check that all of the information is up to date (proceed to check the page).
- 9. Check their page with them and make sure hours and other information is up to date.
- 10. Thank you, glad I could help. Have a good day and feel free to call this 1-800 number with any questions! (*Point to phone # on back of pamphlet*)

#### If they are "not interested":

- Got it, just as a quick preview, [give the summary one-liner written on the postcard]
- I'll just leave the pricing information here with you (hand over pamphlet and postcard).
- "Thank you for your time, have a nice day" and exit the business.

Walk	up to the cashier with brochure and postcard in hand*
1. 2. 3.	Hi my name is I'm from Yelp and I'm here to learn more about your salon an help you manage your free Yelp business page. Are you the manager, or is there a manager I could chat with? (Record whether they are the manager, owner, or someone else) If they ask "what's Yelp?" Explain that Yelp is the largest local search directory online platform where people go to find great local businesses. Basically the modern day Yellow pages (Do a live search for their category of business to show them).
f they	say "OK!":
1.	We would love to help you make sure your free Yelp business page is up to date Managing your page is free, and it is important to keep it up to date so your information is correct and potential customers can find you.
2.	<ul> <li>Depending on whether the page has been claimed:</li> <li>A. [If page has not been claimed]: Great, is this the email you want to use to login? (show them the email you have if you have one). I'll make you a temporary password so you can log back in later and change it. (proceed to sign up)</li> </ul>
	B. [If page has been claimed]: Great, is this the email you have as your login? (show them the email you have if you have one). If you can log in can show you some of the new information options we have, and we can check that all of the information is up to date (proceed to check the page)
3.	Check their page with them and make sure hours and other information is up to date.
4.	Thank you, glad I could help. Have a good day – and feel free to call this 1-800 number with any questions! ( <i>Point to phone # on back of pamphlet</i> )
f they	are "not interested"
•	(Hand over pamphlet and postcard)
•	"Thank you for your time, have a nice day" and exit the business.

Notes: This shows the scripts that canvassers used in control and treatment conditions. One of the Yelp managers and I individually trained every canvasser by practicing the script with mock scenarios, and canvassing together for at least 3-5 hours. We checked in with every canvasser at the beginning and end of each daily shift, and were in constant communication with them throughout their shift via chat. Canvassers were not aware of the experiment.



### Figure A.4: Map of firms in the eligible set

Notes: This map shows all firms in the eligible set across each of the four cities.



#### Figure A.5: Map of firms in the experimental sample

Notes: This map shows all firms in the experimental sample across each of the four cities. Control firms are in red, while treatment firms are in blue. Firms in the Bronx and outer Queens area are missing in New York, and firms in the outer North Bay area are missing for San Francisco, compared to the eligible set.

2019				
Sep 2				
Aug				collection
٦ŋ				lline data (
unſ				Enc
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Apr				
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unſ	Baseline (	Ca		
May 2018	Baseline			

Figure A.6: Experimental timeline

Notes: This figure shows the experimental timeline. Baseline prices were collected in May 2018, and continued to be collected on a monthly basis until May 2019. Baseline quality data were collected between June - August 2018, where it was staggered by neighborhoods to ensure that data were collected before canvassing visits. Endline data were collected between June and September 2019.



Figure A.7: Comments by treatment firms at the time of treatment

Notes: This figure shows the categories of responses across treatment firms, which were noted by canvassers that delivered the informational treatment. Canvassers recorded comments as close to verbatim as possible. Two research assistants later coded these comments into categories, with any conflicts sent to a third research assistant. The remaining 32% of treatment firms did not make comments that were noted by canvassers. In these cases, canvassers simply noted that they were able to help the firm log in or claim their account (12%), or that they were busy (7%), friendly (6%), difficult to communicate with (4%), or answered questions quickly (3%).

	(I)	(2)	(3)	(4)	(5)
	Treatment	Treatment	Control	Control	p-value
	Number of Firms	% of Firms	Number of Firms	% of Firms	
Non-compliance	25	1.58	33	2.01	0.36
Closed	88	5.58	73	4.45	0.14
No price data	20	1.27	16	0.98	0.43
Observations	1578	1578	1640	1640	3218

Table A.I: Compliance and attrition across experimental conditions

Notes: Non-compliance denotes firms that rejected any conversation with Yelp canvassers when they arrived. In these cases, the firm did not receive any information from the canvassers. "Closed" represents firms confirmed as closed or no longer offering nail services after the canvassing visit. "No price data" represents firms that were no longer reachable after the canvassing visit but not confirmed as closed or no longer offering nail services. Column 5 shows the p-value of the difference between treatment and control firms.

# **B** Baseline knowledge of competitors

This appendix shows stated measures of baseline knowledge of competitors at treatment firms. Figure B.1 categorizes managers' responses to questions on their primary competitors. Figure B.2 further disaggregates responses in the category, "others in area". Figure B.3-4 analyze how the stated baseline knowledge of competitors varied by the level of competition faced, measured by the firm's distance from the nearest competitor and the baseline price dispersion across its 9 nearest competitors. Figures B.5-7 show how the stated baseline competitor knowledge varied by whether the firm charged higher- or lowerend prices, age, and size. Figure B.1: Baseline knowledge of competitors



(a) Knowledge of primary competitors across managers at treatment firms

Percent of responses

(b) Knowledge of competitor pricing across managers at treatment firms



Percent of responses

Notes: Figure (a) shows the breakdown of manager responses to the question "who do you consider as your primary competitors?" across 1,383 (out of 1,578) treatment firms with whom Yelp canvassers were able to have a conversation to deliver pricing information. Any salons unwilling or too busy to answer the question, or disinterested in answering follow-up questions or continuing the conversation, were counted as "did not answer". Figure (b) shows the breakdown of responses to the question "what do you think [your primary competitor(s)] charge for a regular manicure?" asked by Yelp canvassers to treatment firms.



Figure B.2: Breakdown of responses categorized as "others in area" to describe competitors

Notes: This figure shows the breakdown of 275 responses in "others in area", based on the four types of phrasing used to describe other competitors in the area: all salons in the area, nearby salons, salons on the block, and multiple blocks.



Figure B.3: Knowledge of primary competitors by level of competition

(a) By distance from nearest competitor

(b) By baseline price dispersion across nearest 9 competitors



Notes: These figures break down managers' responses on their knowledge of competitors by two measures that proxy the level of competition. (a) uses the firm's distance from its nearest competitor as a measure of competition. (b) uses baseline price dispersion across its nearest 9 competitors as a measure of competition. For both of these measures, below median distance and dispersion map to higher levels of competition, as they suggest that competitors are closer and less dispersed in prices.



Figure B.4: Knowledge of competitor pricing by level of competition

(a) By distance from nearest competitor

(b) By baseline price dispersion across nearest 9 competitors



Notes: These figures break down managers' responses on their knowledge of competitor prices by two measures that proxy the level of competition. (a) uses the firm's distance from its nearest competitor as a measure of competition. (b) uses baseline price dispersion across its nearest 9 competitors as a measure of competition. For both of these measures, below median distance and dispersion map to higher levels of competition, as they suggest that competitors are closer and less dispersed in prices.

Figure B.5: Knowledge of competitors across higher- and lower-end firms (relative to median price in ZIP code)



#### (a) Knowledge of primary competitors by price relative to the median

(b)Knowledge of competitor pricing by price relative to the median



Notes: These figures break down managers' responses on their knowledge of competitors by whether the firm charged above- or belowmedian price in its ZIP code. (a) displays responses on primary competitors, and (b) displays responses on competitor prices.



Figure B.6: Knowledge of competitors by firm size





Notes: These figures break down managers' responses on their knowledge of competitors by the number of employees relative to the median size. (a) displays responses on primary competitors, and (b) displays responses on competitor prices.



Figure B.7: Knowledge of competitors by firm age





Notes: These figures break down managers' responses on their knowledge of competitors by the number of years they have been open relative to the median. (a) displays responses on primary competitors, and (b) displays responses on competitor prices.

### C Construction of pricing and quality measures

This appendix provides additional details on the construction of pricing and quality measures.

Pricing data were validated in two steps. The full list of salons was divided among data collectors, with a random subset (5%) additionally allocated to another data collector as a quality check. Once all data collectors submitted their data, any observations with a business closure, unreachable flag, conflict in prices across two data collectors, or a mismatch between the name and identifier were reassigned to data collectors. This step was repeated up to three times each month.

Quality data were collected as follows. For polish brands, data collectors were given a list of brands classified as low, medium, and high according to their retail price per bottle (below \$10; between \$10-\$20; more than \$20 respectively). They were instructed to select the highest level of polish brand they observed, as most firms used at least some lower-cost brands. They recorded any brands that were not present on this list, which were then coded ex-post using their retail prices.

For cleanliness and luxuriousness, data collectors were given a rubric of metrics to guide their coding, detailed in Appendix Table C.1.

To ensure accuracy on all quality measures, data collectors were required to take photos of the interior, polish brands, menu, and exterior, and 5% of photos were checked every week. Approximately 5% of firms were assigned to an additional independent data collector to validate quality measures.

Table C.1: Rubric to	code cleanliness	and luxuriousness
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**Instructions:** Please rate the salon's cleanliness and luxuriousness, assigning the rating using the following guidelines. If you are in between categories and see any of what is listed for a lower rating, record the lower rating. If for any reason you cannot observe the salon interior, enter NA.

Cleanliness	
I	Grime on countertops and/or nail clippings on floors, technicians are wearing their own out-
	side clothing and no gloves, technicians are reusing tools after each customer, pedicure bath is
	reused after a customer finishes
2	General disarray or grime on countertops and floors, technicians are wearing their own outside
	clothing and no gloves, technicians are using some disinfection (e.g. UV lighting machine),
	pedicure bath is washed with water after a customer finishes
3	Generally clean countertops and floors, technicians are wearing some type of uniform but may
	not be wearing gloves, technicians are using liquid disinfection, pedicure bath appears to be
	disinfected after a customer finishes
4	The floor and surfaces are spotless, technicians are wearing neat clothing and gloves, tools are
	disposable and/or salon has an autoclave, pedicure area is being disinfected for at least 10min
	after a customer finishes
Luxuriousn	ess
I	Small and cramped service area, no waiting area, no investment into decor (furniture, uphol-
	stery, or art) with stained walls and/or broken fixtures, no amenities provided
2	Small but comfortable service areas, some reception area even if small and not clearly separate
	from the rest of the salon, no broken fixtures or wall stains but little investment into decor,
	basic amenities (e.g. candy) may be provided
3	Spacious service area, small but separate reception area, some investment into decor (furniture,
	upholstery, or art), some amenities provided (e.g. water, disposable slippers, reading material)
4	Spacious and private or luxurious service area, security and/or spacious waiting area, high in-
	vestment into decor (furniture, upholstery, or art), many amenities provided (e.g. drinks of
	choice, snacks, diversity of reading material, slippers/gowns)

Notes: This table shows the rubric that data collectors used to code cleanliness and luxuriousness.

# **D** Baseline pricing and quality



Figure D.1: Average price across quality measures

Notes: These figures plot the binscatter of logged baseline price on measures of baseline quality. (a) plots a standardized measure of baseline quality (a standardized sum of polish brands, cleanliness, and luxuriousness), and (b)-(d) plot each individual measure alone.



Figure D.2: Price dispersion across quality measures

Notes: These figures plot logged baseline price on measures of baseline quality, showing every firm observation (represented by a circle) within each quality level sorted by price, along with the interquartile range. (a) plots the standardized sum of polish brands, cleanliness, and luxuriousness, and (b)-(d) plot each individual measure alone.



Figure D.3: Residual dispersion in firm pricing by quality level, controlling for ZIP code fixed effects

Notes: This figure plots a binscatter of residualized logged baseline price on baseline quality. Quality represents a sum of the firm's polish brand level, cleanliness, and luxuriousness, and ranges from 3 (lowest) to 11 (highest). This is robust to using a standardized sum of polish brands, cleanliness, and luxuriousness, as well as each individual measure alone.



Figure D.4: Dispersion in price-quality positions by level of competition

(a) Below median distance from nearest competitor

Notes: This figure separates Appendix Figure D.3 into below and above median distance from the nearest competitor to show the level of dispersion in price-quality positions by competition level.



Figure D.5: Price-quality positions by self-descriptions of positioning

Notes: These figures plot firms by managers' stated positioning descriptions for the largest four response types (quality differentiation, variants of horizontal differentiation, nothing, price) and show their actual pricing and quality decisions. The size of the dot indicates the number of firms clustered at a given position.



Figure D.6: Residual price-quality positions by self-descriptions of positioning

Notes: These figures plot firms by their stated positioning descriptions for the largest four response types (quality differentiation, variants of horizontal differentiation, nothing, price) and show their actual pricing and quality decisions. The y-axis plots residual baseline price, after controlling for ZIP code fixed effects. The size of the dot indicates the number of firms clustered at a given position.





(b) Misalignment and number of map directions views





Notes: These figures plot the binscatter of baseline performance measures on baseline misalignment in pricing and quality, which is measured as the absolute error from the best-fit line regressing baseline price on quality and ZIP code fixed effects. (a)-(c) plot the natural log of the number of calls, map direction views, and page views on Yelp, respectively.

	(1)	(2)	(3)
	Calls	Pageviews	Map Directions Views
Misalignment	-0.714***	-0.588***	-0.501 <sup>**</sup>
	(0.226)	(0.171)	(0.216)
Price	-0.010	0.014**	-0.02I <sup>**</sup>
	(0.009)	(0.007)	(0.009)
Rating on Yelp	0.529***	0.424***	0.772***
	(0.068)	(0.053)	(0.066)
Number of Yelp Reviews	0.010***	0.009***	0.009***
-	(0.001)	(0.001)	(0.001)
Constant	-0.708	3.060***	-0.916
	(0.564)	(0.368)	(0.597)
Zip Code FE	Yes	Yes	Yes
Year Opened FE	Yes	Yes	Yes
Observations	1965	1965	1965
	1-1	/-)	/-)

Table D.1: Relationship between price-quality misalignment and performance at baseline

Notes: This table reports regression results regressing baseline proxies of performance (natural logs of the number of calls, page views, and map direction views on Yelp) on baseline misalignment, price, Yelp rating, Yelp number of reviews, and fixed effects for ZIP code and year opened. \* p < 0.10, \*\* p < 0.05, \*\*\* p < 0.01

### E Consumer search on Yelp

Figure E.I: Customer distance to the first clicked business in Yelp search requests







Notes: These figures are based on data on all customer search requests for nail salons in a given week in the city of Los Angeles, which is the geographic market with the most geographically dispersed salons within this experiment. Figure (a) plots a histogram of the distance (in miles) to the business that the user clicks on first after conducting a Yelp search request. Figure (b) plots a histogram of the average distance (in miles) to businesses shown on the first page of Yelp search results, as a comparison point for (a) to better inform how distance features in consumer search behavior.

#### Figure E.2: The Search Results Page on Yelp

This figure describes the search results page on Yelp. Figure (a) describes an example from a search for a nail salon in New York in April 2020. Figure (b) highlights a specific search result from April 2020 with pricing details. While the original images have been redacted as Yelp does not permit offline reprints of its content, below are descriptions of the examples along with instructions on how readers can directly access similar examples.

#### (a) An example of the search results page

An example of the search results page can be found on the Yelp website by searching for nail salons (e.g., "nail salons in West Village, Manhattan, NY"). In April 2020, the resulting page provided a list of business listings (10 per page), showing each business' review rating, price level, snippet of review content, sample photo, location, and phone number.

#### (b) An example of a search result highlighting business prices

The search described in (a) generally yields many examples of search results that highlight review snippets mentioning pricing. This particular example from April 2020 highlighted a reviewer's comment for a business in New York that stated the business's price for a manicure and how high it was compared to other businesses in the area.

#### Figure E.3: The Business Page on Yelp

This figure describes the business page on Yelp. Figure (a) highlights a sample business page of a nail salon in New York, viewed in April 2020. Figure (b) describes a specific section of the business page showing questions and answers about the business, which often highlighted specific services and prices. Figure (c) describes examples of photos uploaded by consumers to the business page. Specific images of examples have been redacted as Yelp does not permit offline reprints of its content. Instructions on how readers can directly access similar examples are provided below.

#### (a) An example of the business page

In April 2020, this page showed a banner photo for the business at the top with its name, price level, and hours. Below this banner the page listed a link to its full menu, along with a list of all services offered at the business. The page also provided highlights from consumer reviews, as well as business contact information, a list of other similar businesses, a Q&A section, a link to all photos uploaded, and all consumer reviews for the business.

#### (b) An example of the Q&A section on the business page

This section of the business page displayed questions from consumers to the business, which could be answered by the business owner. This particular example from April 2020 highlighted that for this business, two out of three questions asked were about prices of manicure services.

#### (c) An example of the Photos section on the business page

This section of the business page showed all photos for the business uploaded by reviewers and the business owner. These often included (1) the menu of services and prices of the business, and (2) examples of service quality, including the decor and interior of the salon, as well as nail polish brands used.

Figure E.4: Review text analysis on Yelp prior to the experiment



#### Percent of Yelp Reviews Mentioning...

Notes: This figure displays a breakdown of topics mentioned in Yelp reviews across all nail salons in the sample prior to running the experiment. A model called word2vec was used to identify topic categories, which uses a neural network to learn word associations from text. All reviews were combined as a string and subsequently tokenized using NLTK (Natural Language Toolkit in python), stop words were removed, and words lemmatized. word2vec was used to create a model with words with a minimum frequency of 50000, a dimensionality of word vectors of 300, a window of 4, a learning rate alpha of 0.03, based on a skip-gram training algorithm. Lastly, the '.wv.most\_similar' function was run on the seed words to identify the most similar words to a set of seed words within the reviews data. The resulting output was reviewed by a research assistant to cull any words that did not fit into the category. The seed words used for the categories were as follows, where words in brackets were jointly applied to the function. Price: price, tip, expensive, pay, affordable, charge, money, card, cash, (price, tip, pay, expensive, charge). Competition: place, different, business, back, (competition, place, other, than, back, different). Cleanliness: dirty, sterilization, sterilized, clean, cleanliness, hygiene, sanitary. Luxuriousness: atmosphere, decor, music, relax(ing), luxurious(ness), extra(s), (iced)/(bottle of) water, vibe, modern, deluxe.

## F Timing of price changes



Figure F.1: Seasonality in price changes

Notes: This figure plots the percentage of control firms with a different regular manicure price from their baseline price by calendar month. Firms appear to display seasonality in when they change prices, using more promotions in slower months (fall and winter) and changing menu prices at the end of the year. These patterns are consistent with those documented in industry magazines and confirmed by salon managers and owners.



Figure F.2: Treatment effects across calendar months

Notes: This figure plots the percentage of control and treatment firms with a different regular manicure price from their baseline price by calendar month. Both firms assigned to control and treatment are more likely to change their prices in December (between December 15 and January 15 given the data collection cycle).

### G Heterogeneous treatment effects on price change

This appendix provides additional exploratory analyses on heterogeneous treatment effects, and reports the regression results in table form for the main dimensions in the paper.



Figure G.I: Treatment effects across pricing, scope, and chain status

Notes: These figures plot estimates of treatment effects on price change, increase, and decrease, respectively (with 95% confidence intervals), by subsamples. Figure (a) examines subsamples by summary descriptions shown at the top of the firm's postcard, which were algorithmically generated. I represents "You charge the lowest price in the area," 2 represents "Most businesses nearby charger higher prices than you," 3 represents "Most/All businesses nearby charge the same prices as you," 4 represents "Most businesses nearby charge lower prices than you," and 5 represents "You charge the highest price in the area." For all regressions, observations are at the firm-month level, and control for any pre-visit differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit. Standard errors are clustered at the firm level.



Figure G.2: Heterogeneous treatment effects by baseline performance and age

(a) Number of customers

Notes: The figures on the left plot estimates of heterogeneous treatment effects on price change, increase, and decrease, respectively (with 95% confidence intervals), by interacting the Post \* Treat indicator with the baseline attribute. The coefficient on Post \* Treat identifies the effect of treatment, and the coefficient on Post \* Treat \* Above Median identifies the differential effect of treatment for firms with above-median baseline performance or age. The figures on the right plot treatment effect estimates by subgroups. For all regressions, observations are at the firm-month level, and control 35 r any pre-visit differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit. Standard errors are clustered at the firm level.



Figure G.3: Price change by baseline misalignment

Notes: This figure shows estimates of treatment effects on price change, increase, and decrease by subsamples based on firms' baseline degree of misalignment in pricing and quality (measured by the absolute error from the best-fit line regressing baseline price on quality and ZIP code fixed effects). Observations are at the firm-month level, and all regressions control for any pre-visit differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit. Standard errors are clustered at the firm level.

			Panel A	v: By subgrou	sd				
		Price Chang	e.		Price Increa	Se		Price Decrea	se
	(I) Lower	(2) Same	(3) Higher	(4) Lower	(5) Same	(6) Higher	(7) Lower	(8) Same	(9) Higher
Post * Treat	0.056**	-0.002	0.022	0.058***	0.004	-0.003	-0.00I	-0.006	0.025*
	(0.022)	(0.023)	(0.02I)	(0.021)	(0.021)	(0.016)	(0.008)	(600.0)	(0.013)
Controls	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Visit Week FE	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Observations	81111	7302	11132	81111	7302	11132	81111	7302	11132
Mean (control)	0.177	0.159	0.178	0.158	0.141	0.114	0.019	0.0I7	0.064
SD (control)	0.382	0.365	0.382	0.365	0.348	0.318	0.136	0.130	0.245
			Panel B: By	triple interact	ion				
					(I)	(2)	(3)		
				Price	: Change	Price Increase	Price Deci	rease	
	Post * Tre	at		Ĩ	2.00S	0.000	500 <sup>.</sup> 0-		
				) )	0.022)	(0.021)	600.0)		
	Post * Tre	at * Lower		°.	o66**	0.063**	0.003		
				Ŭ	0.03I)	(0.029)	(0.012	(	
	Post * Tre	at * Higher		U	0.027	100'0-	0.028*	×	
				Ŭ	o.031)	(o.o27)	0.016		
	Visit Wee.	k FE			Yes	Yes	Yes		
	Observati	ions		6	0142	30142	30142		
	Mean (co	ntrol - small(	er than compe	titor) c	771.с	0.158	0.019		
	Mean (co	ntrol - same	as competitor)	č	0.159	0.141	0.017		
	Mean (co.	ntrol - greate	rthan compet	itor) (	9.178	0.114	0.064		

Table G.I: Price change by baseline price position from nearest competitor

price compared to its nearest competitory. The dependent variable for columns (1/3) is price change, a binary indicator of whether the firm's regular manipure price in a given month is different from its baseline price. The dependent variable for columns (4)-(6) is price increase, and for columns (7)-(9) is price decrease – which are binary indicators of whether the firm's regular manipure price in a given month is higher or lower than its baseline price. Panel B shows treatment effect estimates by triple interaction (where Post\*Treat indicates the estimate for firms that charged the same price as the nearest competitor at baseline). For both panels, observations are at the firm-month level. All regressions control for any pre-visit differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit. The last rows show the means of the dependent variable for control firms across postcanvasser visit months. \* p<0.10, \*\* p<0.05, \*\*\* p<0.01. prices ( Notes

Pr       Post * Treat     (1) Low Misalij       Post * Treat     0.009       Controls     Yes       Visit Week FE     Yes       Observations     14015	ice Change gn (2) High Misalign ( ο.ος7***				
Treat(1) Low MisaligPost * Treat0.009Controls(0.017)ControlsYesVisit Week FEYesObservations14015	$\frac{\text{gn}(2) \text{ High Misalign}}{\text{o.o57}^{***}}$	Price	Increase	Price I	Decrease
Post * Treat 0.009 Controls (0.017) Controls Yes Visit Week FE Yes Observations 14015	0.057***	(3) Low Misalign	(4) High Misal	gn (5) Low Misalign	(6) High Misalign
(0.017) Controls Yes Visit Week FE Yes Observations 14015		0.009	0.044***	100.0-	0.012
ControlsYesVisit Week FEYesObservations14015	(0707)	(0.016)	(0.0I7)	(0.008)	(0.010)
Visit Week FEYesObservations14015	Yes	Yes	Yes	Yes	Yes
Observations 14015	Yes	Yes	Yes	Yes	Yes
	13663	14015	13663	14015	13663
Mean (control) 0.157	0.181	0.131	0.137	0.027	0.043
SD (control) 0.364	0.385	o.337	0.344	0.161	0.203
	Panel B: By ti	riple interaction			
		(I)	(2)	(3)	
		<b>Price Change</b>	Price Increase	rice Decrease	
	Post x Treat	-0.005	0.006	-0.011	
		(o.o18)	(0.016)	(600.0)	
I	Post x Treat x Misalignment	0.081 <sup>***</sup>	0.045*	0.036***	
		(0.026)	(0.023)	(0.014)	
T Contraction of the second seco	Visit Week FE	Yes	Yes	Yes	
	Observations	27678	27678	27678	

Table G.2: Price change by baseline misalignment

baseline price on quality and ZIP code fixed effects). The dependent variable for columns(1)-(2) is price change, a binary indicator of whether the firm's regular manicure price in a given month is different from its baseline price. The dependent variable for columns (3)-(4) is price increase, and for columns (5)-(6) is price decrease – which are binary indicators of whether the firm's regular manicure price in a given month is higher or lower than its baseline price. The last two rows show the mean and standard deviation of the dependent variable for control firms across post-canvasser visit months. Panel B shows treatment effect estimates by triple interaction, where Post \* Treat indicates the estimate for firms with below-median misalignment at baseline, and Post \* Treat \* Misalignment indicates the differential estimate for firms with above-median misalignment at baseline. For both panels, observations are at the firm-month level. All regressions control for any pre-visit differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit. Standard errors are clustered at the firm level. \* p<0.10, \*\* p<0.05, \*\*\* p<0.01.

	Price	Change
	(1) Below Median Distance	(2) Above Median Distance
Post * Treat	0.045**	0.011
	(0.018)	(0.018)
Controls	Yes	Yes
Visit Week FE	Yes	Yes
Observations	15050	15092
Mean (control in months after visit)	0.172	0.174
SD (control in months after visit)	0.377	0.379

Table G.3: Price change across control and treatment firms by distance from nearest competitor

Notes: This table shows treatment effect estimates by subsamples based on firms' distance from their nearest competitor as a proxy of the level of competition it faces (below median distance represents higher levels of competition). Observations are at the firm-month level. The dependent variable is price change, a binary indicator of whether the firm's regular manicure price in a given month is different from its baseline price. All regressions control for any pre-visit differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit. The last two rows show the mean and standard deviation of the dependent variable for control firms in the subsample across post-canvasser visit months. Standard errors are clustered at the firm level. \* p < 0.10, \*\* p < 0.05, \*\*\* p < 0.01.

	Price Change	e from Baseline
	(I) No Promotions	(2) Used Promotions
Post * Treat	0.032**	-0.002
	(0.013)	(0.045)
Controls	Yes	Yes
Visit Week FE	Yes	Yes
Observations	27010	3132
Mean (control in months after visit)	0.170	0.191
SD (control in months after visit)	0.376	0.394

Table G.4: Price change across control and treatment firms by baseline use of promotions

Notes: This table shows treatment effect estimates by subsamples based on firms' baseline use of demand-based promotions as a proxy of their pricing capabilities. Observations are at the firm-month level. The dependent variable is price change, a binary indicator of whether the firm's regular manicure price in a given month is different from its baseline price. All regressions control for any pre-visit differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit. The last two rows show the mean and standard deviation of the dependent variable for control firms in the subsample across post-canvasser visit months. Standard errors are clustered at the firm level. \* p < 0.05, \*\*\* p < 0.01.

# H Treatment effects on quality decisions

	(1)	(2)	(3)
	Quality Change	Quality Increase	Quality Decrease
Treatment	0.040**	0.024	0.017
	(0.019)	(0.017)	(0.014)
Constant	0.572***	0.343***	0.229***
	(0.030)	(0.029)	(0.026)
Visit Week FE	Yes	Yes	Yes
Observations	3218	3218	3218

Table H.I: Change in quality across control and treatment firms

Notes: This table shows the treatment effect on binary indicators of quality change, quality increase, and quality decrease.

	(1)	(2)	(3)
	Quality Change	Quality Increase	Quality Decrease
Treatment	0.063*	0.044	0.019
	(0.036)	(0.032)	(0.027)
Treat * Higher	-0.051	-0.024	-0.027
	(0.045)	(0.040)	(0.033)
Treat * Lower	-0.007	-0.028	0.021
	(0.045)	(0.041)	(0.034)
Constant	0.539***	0.313***	0.226***
	(0.037)	(0.035)	(0.030)
Visit Week FE	Yes	Yes	Yes
Observations	3218	3218	3218

Table H.2: Change in quality across control and treatment firms by baseline pricing

Notes: This table shows heterogeneous treatment effects by baseline pricing on binary indicators of quality change, quality increase, and quality decrease.

# I Treatment effects on performance measures



Figure I.1: Performance effect by baseline over- or under-pricing

Notes: This figure plots estimates of treatment effects on logged calls, page views, and map directions views, respectively (with 95% confidence intervals), by subgroups of whether the firm was over-pricing at baseline. Over-pricing was coded as a binary indicator based on whether the firm was above the average price for its quality level.



Figure I.2: The number of Yelp reviews and photos across control and treatment firms

Notes: These figures plot (the natural log of) the number of reviews and photos uploaded to Yelp by users by experimental condition. They show that treatment firms see 6.6% more customer reviews and 5.9% more photos uploaded to Yelp by endline compared to control firms, respectively. Raw numbers are redacted due to the data sharing agreement.

	(1)	(2)	(3)
	ln(Revenue Calls)	ln(Revenue Pageviews)	ln(Revenue Map Views)
Post * Treat	0.191***	0.162***	0.182***
	(0.070)	(0.046)	(0.068)
Controls	Yes	Yes	Yes
Visit Week FE	Yes	Yes	Yes
Observations	30142	30142	30142

Table I.I: Estimated Revenue Across Control and Treatment Firms

Notes: This table shows ITT estimates on estimated revenues based on Yelp purchase intentions (as a form of back-of-the-envelope calculations), in order to explore the concern that firms may observe lower revenues even with higher purchase intentions, especially if they are decreasing prices. As dependent variables, I construct proxies of revenues using the price that firms charge each month and the number of purchase intentions (calls, pageviews, or map direction views) observed. Interpreting these measures as revenues requires the assumption that (1) each purchase intention is independent and leads to a sale–which likely overestimates the effect, and (2) that every customer purchases a regular manicure and not any other services–which likely underestimates the effect. Therefore, these estimates are useful as a directional test rather than to evaluate the magnitude of effects. Observations are at the firm-month level. All regressions control for any baseline differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit. Standard errors are clustered at the firm level. \* p<0.10, \*\* p<0.05, \*\*\* p<0.01.

		ln(Calls)		l	n(Pageview:	(s	In(Mar	o Directions	Views)
	(I) Lower	(2) Same	(3) Higher	(4) Lower	(5) Same	(6) Higher	(7) Lower	(8) Same	(9) Higher
ost * Treat	o.154**	-0.016	0.113*	0.112**	0.079	o.I75***	0.163***	-0.012	0.I5I <sup>***</sup>
	(0.061)	(0.065)	(0.059)	(o.o47)	(0.033)	(0.052)	(o.o58)	(0.063)	(o.o57)
Controls	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
/isit Week FE	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Observations	12859	8437	13266	12859	8437	13266	12859	8437	13266

Table I.2: Performance across control and treatment firms by baseline price position from nearest competitor

Note: This table shows estimates of treatment effects on performance by subsamples based on firms' baseline relative price positioning compared to their nearest competitor (whether the firm charged lower, same, or higher prices compared to its nearest competitor). Observations are at the firm-month level. All regressions control for any pre-visit differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit. Standard errors are clustered at the firm level. \* p < 0.05, \*\*\* p < 0.01.

	ln((	Calls)	In(Pag	eviews)	In(Map Dire	sctions Views)
)	(1) Low Misalign	(2) High Misalign	(3) Low Misalign	(4) High Misalign	(5) Low Misalign	(6) High Misalign
Post * Treat	0.155**	0.085	0.174***	0.086	0.136**	0.109*
	(0.061)	(0.064)	(o.o54)	(0.060)	(0.058)	(o.062)
Controls	Yes	Yes	Yes	Yes	Yes	Yes
Visit Week FE	Yes	Yes	Yes	Yes	Yes	Yes
Observations	15972	Ιόοος	15972	Ιέοος	15972	Ιόοος

Table I.3: Performance across control and treatment firms by baseline misalignment

line regressing baseline price on quality and ZIP code fixed effects). Observations are at the firm-month level. All regressions control for any pre-visit differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit. Standard errors are clustered at the firm level. \* p<0.05, \*\*\* p<0.05, \*\*\* p<0.05. Note: This table shows estimates of treatment effects on performance by subsamples based on firms' baseline alignment in pricing and quality (measured by the absolute error from the best-fit

	ln((	Calls)	ln(Pag	eviews)	ln(Map Dire	ctions Views)
	(1) Below Median	(2) Above Median	(3) Below Median	(4) Above Median	(5) Below Median	(6) Above Median
Post * Treat	0.235***	0.055	0.225***	0.067	0.239***	0.046
	(0.06I)	(o.o <sub>57</sub> )	(0.056)	(0.051)	(0.059)	(0.054)
Controls	Yes	Yes	Yes	Yes	Yes	Yes
Visit Week FE	Yes	Yes	Yes	Yes	Yes	Yes
Observations	17699	17699	17699	17699	17699	17699

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Note: This table shows estimates of treatment effects on performance by subsamples based on firms' distance from their nearest competitor as a proxy of the level of competition it faced. "Below median" distance represents higher levels of competition, and "Above median" distance represents lower levels of competition. Observations are at the firm-month level. All regressions control for any pre-visit differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit. Standard errors are clustered at the firm level. \* p<0.10, \*\* p<0.05, \*\*\* p<0.01.

ections Views)	(6) Used Promotions	-0.129	(0.107)	Yes	Yes	3586	
ln(Map Dire	(5) No Promotions	o.168***	(o.042)	Yes	Yes	31812	
eviews)	(4) Used Promotions	-0.209**	(0.090)	Yes	Yes	3586	
In(Page	(3) No Promotions	0.I79 <sup>***</sup>	(o.041)	Yes	Yes	31812	
Calls)	(2) Used Promotions	-0.147	(0.111)	Yes	Yes	3586	
ln(C	(I) No Promotions	0.I70***	(0.044)	Yes	Yes	31812	
		Post * Treat		Controls	Visit Week FE	Observations	

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are at the firm-month level. All regressions control for any pre-visit differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit. Standard errors are clustered at the firm level. \* p < 0.05, \*\*\* p < 0.05, \*\*\* p < 0.01. Note: This table shows estimates of treatment effects on performance by subsamples based on firms' baseline use of demand-based promotions as a proxy of their pricing capabilities. Observations

# J Spillover effects



Figure J.1: Variation in share treated across markets

Notes: This figure plots a histogram of the share of treated firms within each ZIP code.

Response Type	Count	Percent
No	1385	70.56
Yes heard from another salon	28	I.43
Yes heard something about postcards	72	3.67
Closed or could not reach	478	24.35
Observations	1963	100.00

#### Table J.1: Control salons' awareness of treatment

Notes: This table shows the breakdown of answers by control firms when asked by data collectors after endline (September 2019) if they heard anything about Yelp providing information on salon prices the previous summer. "Yes heard from another salon" include responses where the control salon stated that they had heard about informational postcards from Yelp from another salon, even if they had not seen the information. "Yes heard something about postcards" includes all responses where the control salon stated that it sounded familiar but were not aware of what they were. "Closed or could not reach" include businesses that were closed, or could not be reached for a conversation.

Table J.2: Price change across control firms by the share of treated firms in ZIP code

	Price Change fro	om Baseline
	(1) Continuous	(2) Binary
Post * Share Treated	-0.004	
	(0.050)	
Post * Above Median Share Treated		-0.009
		(0.018)
Visit Week FE	Yes	Yes
Observations	15394	15394

Notes: All regressions are run across control firms only, and estimates whether the likelihood of price change from baseline differs depending on the share of treated firms in its ZIP code. Model (1) explores this using a continuous variable of the share of treated firms ("Share Treated"), while Model (2) constructs a binary variable indicating whether the share of treated firms is above or below the median ("Above Median Share Treated"). Post is a binary indicator that equals 1 for firms starting the month they are visited by a Yelp canvasser until the end of the study and 0 otherwise. All regressions include the full set of interaction terms between Post and Share Treated / Above Median Share Treated, and cluster standard errors at the firm level. \* p < 0.10, \*\* p < 0.05, \*\*\* p < 0.01.

	Number	of Calls	Number of	of Page views	Number of M	lap Directions Views
	(1)	(2)	(3)	(4)	(5)	(9)
ost * Share Treated	0.229		-0.051		0.106	
	(0.182)		(0.162)		(o.ı7o)	
<sup>2</sup> ost * Above Median Share Treated		0.057		-0.002		0.024
		(o.o7ı)		(0.065)		(o.o66)
/isit Week FE	Yes	Yes	Yes	Yes	Yes	Yes
Observations	18040	18040	18040	18040	18040	18040

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this using a continuous variable of the share of treated firms ("Share Treated"), while Columns (2), (4), and (6) construct a binary variable indicating whether the share of treated firms is above All regressions are run across control firms only, and estimates how proxies of firm performance vary depending on the share of treated firms in its ZIP code. Columns (1), (3), and (5) explore or below the median ("Above Median Percent Treated"). Post is a binary indicator that equals 1 for firms in either control or treatment starting the month they are visited by a Yelp canvasser until the end of the study and 0 otherwise. All regressions include the full set of interaction terms between Post and Share Treated / Above Median Share Treated, and cluster standard errors at the firm level. \* p<0.10, \*\* p<0.05, \*\*\* p<0.01.

# **K** Pre-registration differences

This study was pre-registered in the AEA Randomized Controlled Trials registry with a pre-analysis plan. The key differences between the paper and the pre-registration are:

- The pre-analysis plan specifies the same econometric specification as the paper, but without canvasser visit week fixed effects. I observed that the timing of canvassing visits were delayed among treatment firms by 1.4 weeks, and thus controlled for this in all specifications in the paper.
  - The pre-analysis plan additionally specifies exploring robustness across a model that adds ZIP code fixed effects. I did not run any specifications with ZIP code fixed effects, because I realized that this substantially reduced the sample and also introduced challenges in interpreting treatment effects due to differential percentages of treated businesses across ZIP codes. Instead, I explored robustness across a model that added randomization strata fixed effects.
- The pre-analysis plan describes all possible primary and secondary outcomes, some of which I noted at the time as potentially not being available due to partner and budget constraints. I was indeed not able to obtain some of the outcomes. I also report effects on three outcomes that were not available at pre-registration, do not report effects on two of the outcomes, and transform one of the pre-registered variables:
  - I pre-specified a sales outcome measuring the annual taxable gross receipts for the business as recorded in city tax records. I had discussed access to this data with one of the city governments prior to the experiment, but this did not materialize due to challenges with the COVID-19 pandemic in 2020 when this data was planned to become available.
  - I obtained additional variables to measure business engagement with the Yelp platform. I pre-registered account claim and account activity (referred to as "logins" in the paper), and additionally was able to obtain data on whether businesses purchased advertising, whether they responded to inbound consumer messages, and whether they commented on consumer reviews which I was not aware were available and accessible at the time of pre-registration. I included these results as these variables provide more insight into how businesses interacted with the Yelp platform.
  - I pre-specified additional variables to measure changes in pricing, which I do not report in this paper: total number of price changes and size of price changes. I found that at least a quarter of the businesses use promotions and typically appear to change menu prices once (or not at all) in the experimental period, so the number of changes mostly captured noise from promotions or measurement error.
  - I take a natural log of price, as raw price was right-skewed.
- I added a dimension for heterogeneity in treatment effects that was not pre-registered: baseline misalignment in pricing and quality. This misalignment in pricing and quality decisions only became apparent to me once I began analyzing the data, and appeared to be an important dimension that could provide insight into how firms changed prices.

Other than these differences, all aspects of the experimental sample, design, location, outcomes, and analyses that were described in the pre-registration were implemented in the paper without deviation.

### L Robustness of main treatment effects

	(1)	(2)	(3)	(4)
	Price Change	Price Change	Price Change	Price Change
Post * Treat	0.028**	0.028**	0.031**	0.030**
	(0.013)	(0.013)	(0.013)	(0.013)
Controls	Yes	Yes	Yes	Yes
Visit Week FE	Yes	Yes	Yes	Yes
Month FE	No	Yes	No	Yes
Strata FE	No	No	Yes	Yes
Canvasser FE	Yes	Yes	Yes	Yes
Observations	27056	27056	26501	26501
Mean (control in months after visit)	0.173			
SD (control in months after visit)	0.378			

Table L.I: Price changes across control and treatment firms with canvasser fixed effects

Notes: This table shows ITT estimates of the competitor information treatment on a binary indicator of whether the firm's regular manicure price in a given month is different from its baseline price. All regressions control for any baseline differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit and the assigned canvasser. Standard errors are clustered at the firm level.

	(1)	(2)	(3)
	Price Decrease	Price Increase	ln(Price)
Post * Treat	0.007	0.021*	0.002
	(0.007)	(0.011)	(0.007)
Controls	Yes	Yes	Yes
Visit Week FE	Yes	Yes	Yes
Canvasser FE	Yes	Yes	Yes
Observations	27056	27056	27056
Mean (control in months after visit)	0.036	0.137	2.580
SD (control in months after visit)	0.185	0.344	0.304

#### Table L.2: Directions of price change with canvasser fixed effects

Notes: This table shows ITT estimates of competitor information on a binary indicator of whether the firm's regular manicure price is lower or higher than its baseline price, (columns 1-2) and logged price (column 3). Observations are at the firm-month level. All regressions control for any baseline differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit and the assigned canvasser. Standard errors are clustered at the firm level.

	(1)
	Competitor Information Signup
Signup Asked Last	0.036*
	(0.022)
Constant	0.201***
	(0.068)
Canvasser FE	Yes
Observations	1405

Table L.3: The effect of reevaluating competitor knowledge on demand for information

Notes: This table shows results from the follow-up experiment among control firms that tested whether having managers re-evaluate their knowledge of competitors impacted their demand for free competitor information. The dependent variable is a binary variable indicating whether the firm signed up to receive free competitor information. The treatment, "Signup Asked Last," is relative to a control group where firms were first asked whether they were interested in signing up to receive competitor information, before being asked questions to re-evaluate their knowledge. Observations are at the firm level, and includes all control firms who were available for a conversation. Standard errors are clustered at the firm level. \* p < 0.10, \*\* p < 0.05, \*\*\* p < 0.01.

	(1)	(2)	(3)
	Price Decrease	Price Increase	ln(Price)
Post * Treat	0.007	0.023**	0.016**
	(0.006)	(0.011)	(0.007)
Controls	Yes	Yes	Yes
Visit Week FE	Yes	Yes	Yes
Strata FE	Yes	Yes	Yes
Observations	29552	29552	29552
Mean (control in months after visit)	0.036	0.137	2.580
SD (control in months after visit)	0.185	0.344	0.304

Table L.4: Direction of price change with strata fixed effects

Notes: This table shows ITT estimates of competitor information on a binary indicator of whether the firm's regular manicure price is lower or higher than its baseline price, (columns 1-2) and logged price (column 3). Observations are at the firm-month level. All regressions control for any baseline differences between control and treatment groups, an indicator for months post-canvasser visits, and fixed effects for the week of the canvasser visit and the randomization strata. Standard errors are clustered at the firm level.

### M Mechanisms driving treatment effects



Figure M.1: Distribution of distance from the nearest 9 competitors

Notes: This figure plots the distribution of the distance from competitors for firms in the experimental sample, with the x-axis identifying whether the plot is for the 1st-9th nearest competitor.

#### Figure M.2: An example of business colocation

This figure highlights an example of how close the nearest competitors can be, whose decisions may be most salient. This example identified two businesses in the experimental sample that were located very closely to each other in April 2020: Element Beauty Royal Spa was located upstairs from Coif Hair Salon & Spa. Images from Google StreetView displayed their relative locations, but have been redacted as Google does not permit offline reprints of its Maps content.

#### Table M.1: Manager responses to competitor information treatment

#### Competition-related responses

Fri Aug 17 2018 - she was surprised that her salon charges the lowest price in the area. she was thinking to raise their price up to match others Wed Aug 08 2018 - she is thinking to change their price since her salon is the cheapest. Wed Jul 11 2018 - He did not know about his place was the cheapest price. Wed Aug 01 2018 - she has supposed that her salon charges the cheapest price!! Thu Aug 23 2018 - she was very surprised that her salon charged the lowest. she is thinking to raise her price up Fri Jun 29 2018 - They want to change the price since they are so cheap [compared to] other nail salons. Wed Jul 11 2018 - was surprised that their nail salon was the cheapest price they charge for the regular manicure. Mon Aug 20 2018 - she realized that the competitor salon charged less than them. Mon Aug 13 2018 - she was surprised that they charge more than other salons in this area. Fri Oct 12 2018 - liked info and thought it was interesting she could see other competitors and what they charge. Tue Oct 30 2018 - liked seeing where she compared to others Wed Sep 05 2018 - manager says they could use more information on competition price Demand-related responses Thu Aug 23 2018 - since this area's nail salons charge very low, she can't raise her price. she knew about her competitor's price.

Mon Oct 01 2018 - left with DM, she thought they were very good price for area.

Mon Aug 27 2018 - owner doesn't believe they really have any competition but would still like info on pricing

Wed Aug 29 2018 - interested in future pricing info, feels they don't have competition

Notes: This table shows notes taken by Yelp canvassers on manager responses to the competitor information treatment that relate to competition or demand.



#### Figure M.3: How firms change prices relative to their nearest, average, and median competitors

Notes: This figure compares treatment effects in terms of whether and when treated firms change their decisions relative to the nearest competitor at baseline, compared to their average or median competitor. The first panel interacts the post-treatment indicator with whether it was lower or higher than the nearest competitor; the second panel with whether it was lower or higher than the average competitor; and the third panel with whether it was lower or higher than the median competitor.

## N Follow-up experiment details and endline questions

	(1) Ask First	(2) Ask First	(3) Ask Last	(4) Ask Last	(5) Difference
	# of Firms	% of Firms	# of Firms	% of Firms	p-value
Reached	703	71.15	702	71.27	0.95
Closed	83	8.39	71	7.19	0.32
Not Available	205	20.73	214	21.68	0.60
Observations	989	989	987	987	1976

Table N.I: Number of firms reached by condition in follow-up mechanism experiment

Notes: This table shows the number of firms reached and thus included in the followup experiment.

	Ask First Mean	Ask Last Mean	Difference	p-value
Baseline Price	13.80	13.87	-0.07	0.80
Baseline Number Of Employees	4.25	4.38	-0.13	0.42
Baseline Number Of Customers	3.65	3.95	-0.30	0.13
Baseline Total Hours Open Weekly	62.51	61.48	1.03	0.08
Baseline Cleanliness1t04	2.63	2.67	-0.04	0.38
Baseline Luxuriousness1to4	2.36	2.43	-0.07	0.09
Baseline Polish Brand Level	I.II	I.IO	0.01	0.67
Baseline Number of Services (Scope)	2.17	2.06	0.11	0.12
Baseline Yelp Rating	3.88	3.89	-0.00	0.89
Baseline Number of Yelp Reviews	71.51	74.60	-3.09	0.55
Baseline Availability Next Day 4-5pm	0.76	0.75	0.00	0.89
Baseline Average Daily Opening Hour	09:44	09:44	0:00	0.85
Baseline Average Daily Closing Hour	19:15	19:12	0:03	0.40
Yelp Canvass Week	33.00	32.71	0.30	0.36

Table N.2: Balance of baseline variables across reached firms in follow-up experiment

Notes: This table shows the balance of variables at baseline between firms asked first and firms asked last, across the sample of firms that were reached by data collectors.

	(1)	(2)	(3)	(4)	(5)
	Treatment	Treatment	Control	Control	Difference
	# of Firms	% of Firms	# of Firms	% of Firms	p-value
Closed	90	5.70	100	6.10	0.64
Did Not Answer Any Questions	18	I.I4	16	0.98	0.65
Did Not Answer Question (1)	370	23.45	280	17.07	<0.01
Did Not Answer Question (2)	626	39.67	650	39.63	0.98
Did Not Answer Question (3)	125	7.92	57	3.48	<0.01
Observations	1578	1578	1640	1640	3218

Table N.3: Attrition in endline guesses across control and treatment firms in the main experiment

Notes: This table shows attrition rates by question for endline questions that were asked to all firms in the main experimental sample to explore the extent to which treatment firms learned to pay attention to competitors: (1) "what salon is located closest to you?" (2) "what do you think they are charging for a regular manicure?" (3) "How do you think your price compares to your two nearest nail salons?". Firms assigned to the Control group were randomly assigned to be asked these questions first or last ("Ask First / Last") as part of the follow-up experiment. Treatment firms were not part of this follow-up experiment, as they had already received this information previously as part of the main experiment. This table shows higher attrition among treatment firms, which may in part be due to the follow-up experiment among control firms.

	(1)	(2)	(3)
	Competitor Name	Competitor Price	Relative Price to 2 Nearest Competitors
Treatment	0.032*	0.070***	-0.015
	(0.019)	(0.022)	(0.018)
Constant	0.289***	0.368***	0.393****
	(0.013)	(0.015)	(0.013)
Observations	2384	1908	2869

Table N.4: Correct answers on competitor prices across control and treatment firms

Notes: This table shows the share of correct answers at endline across control and treatment firms in the main experiment for three questions: (1) Column 1: "what salon is located closest to you?" (2) Column 2: "what do you think they are charging for a regular manicure?" (3) Column 3: "How do you think your price compares to your two nearest nail salons?". Dependent variables are binary variables indicating whether the firm's answer was correct. Observations are at the firm level, and includes all firms who were available for a conversation and answered the question. Robust standard errors are reported. This provides some speculative evidence that treatment firms may have learned to pay attention, as they were more likely to correctly guess their nearest competitors and their prices approximately 12 months after treatment (5-8 months after most price changes occurred). However, these estimates must be interpreted with some caution, as estimates for columns (1) and (3) may be biased due to differential attrition as shown in Appendix Table N.3.